

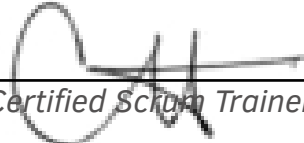



# Jacob Heflin

is awarded the designation  
Certified Scrum Product Owner® on this day,  
December 16, 2022, for completing the prescribed  
requirements for this certification and is hereby entitled to  
all privileges and benefits offered by SCRUM ALLIANCE®.



Certificant ID: 001461671 Certification Active through: 16 December 2024

  
Certified Scrum Trainer®

  
Chairman of the Board